

Translation

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MEMBERSHIP
May 12, 2026

CONSOLIDATED FINANCIAL RESULTS for the Fiscal Year Ended March 31, 2026 <under Japanese GAAP>

Company name: TOMY COMPANY, LTD.
 Listing: Prime Market of the Tokyo Stock Exchange
 Securities identification code: 7867
 URL: www.takaratomy.co.jp
 Representative: Akio Tomiyama, Representative Director, President & CEO
 Inquiries: Katsufumi Hirooka, Senior Executive Officer, Head of Corporate Headquarters
 TEL: +81-3-5654-1548 (from overseas)

Scheduled date of ordinary general meeting of shareholders: June 25, 2026
 Scheduled date to commence dividend payments: June 26, 2026
 Scheduled date to file securities report: June 24, 2026
 Supplementary material on financial results: Yes
 Financial results presentation meeting: Yes (for institutional investors and analysts)

(in millions of yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated performance for the fiscal year ended March 31, 2026 (From April 1, 2025 to March 31, 2026)

(1) Consolidated operating results (Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	270,455	8.1	24,246	(2.5)	24,551	2.2	11,679	(28.6)
March 31, 2025	250,235	20.1	24,870	32.2	24,033	35.0	16,350	66.7

Note: Comprehensive income
 Fiscal year ended March 31, 2026 ¥16,684 million [15.3%]
 Fiscal year ended March 31, 2025 ¥14,472 million [(18.0)%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ordinary profit /total assets	Operating profit /net sales
	yen	yen	%	%	%
March 31, 2026	131.38	131.34	10.7	14.9	9.0
March 31, 2025	182.20	182.14	15.8	14.5	9.9

Reference: Equity in earnings of affiliates
 Fiscal year ended March 31, 2026: ¥7 million
 Fiscal year ended March 31, 2025: ¥5 million

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	yen
March 31, 2026	163,360	111,167	68.0	1,266.19
March 31, 2025	165,770	106,398	64.2	1,186.44

Reference: Equity

As of March 31, 2026 ¥111,134 million

As of March 31, 2025 ¥106,364 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	20,053	(8,054)	(18,251)	50,990
March 31, 2025	16,999	(8,099)	(16,771)	56,067

2. Cash dividends

	Annual dividends					Cash dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Year-end	Total			
Fiscal year ended	yen	yen	yen	yen	yen	Millions of yen	%	%
March 31, 2025	–	28.00	–	36.00	64.00	5,758	35.1	5.6
March 31, 2026	–	32.00	–	32.00	64.00	5,675	48.7	5.2
Fiscal year ending March 31, 2027 (Forecast)	–	35.00	–	35.00	70.00		33.8	

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027

(From April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	yen
Six months ending September 30, 2026 (cumulative)	130,000	1.7	11,500	(2.0)	11,500	(2.8)	8,000	(1.5)	92.11
Fiscal year ending March 31, 2027	285,000	5.4	26,000	7.2	26,000	5.9	18,000	54.1	207.26

Note: The Company resolved to acquire treasury shares at the meeting of the Board of Directors held on February 10, 2026. The forecast for basic earnings per share for the fiscal year ending March 31, 2027 reflects the impact of this share repurchase. For details regarding the acquisition of treasury shares, please refer to the “Notice Concerning Determination of Matters Related to the Acquisition of Treasury Shares” announced on the same date.

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- Changes in accounting policies due to revisions to accounting standards: None
 - Changes in accounting policies due to other reasons: None
 - Changes in accounting estimates: None
 - Restatement: None

(3) Number of issued shares (common shares)

- a. Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	93,616,650 shares
As of March 31, 2025	93,616,650 shares

- b. Number of treasury shares at the end of the period

As of March 31, 2026	5,846,094 shares
As of March 31, 2025	3,965,831 shares

- c. Average number of shares during the period

Fiscal year ended March 31, 2026	88,894,007 shares
Fiscal year ended March 31, 2025	89,736,931 shares

Note: The Company has introduced “Performance-linked stock-based compensation system for Directors (excluding outside directors and part-time directors)” and “Performance-linked stock-based compensation system for Executive Officers.” Treasury shares remaining in the “Performance-linked stock-based compensation system for Directors (excluding outside directors and part-time directors)” and the “Performance-linked stock-based compensation system for Executive Officers” that are recorded as treasury shares in shareholders’ equity are included in treasury shares to be deducted in the calculation of the total number of issued shares at the end of the period for the calculation of net assets per share. They are also included in treasury shares to be deducted in the calculation of the average number of shares during the period for the calculation of basic earnings per share.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters
(Caution regarding forward-looking statements and others)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. Consequently, any statements herein do not constitute assurances regarding actual results by the Company. Actual business and other results may differ substantially due to various factors.

A financial results presentation meeting for institutional investors and analysts will be held on May 13, 2026. Materials for the financial results presentation meeting will be available on our website promptly after the financial results are announced.