

BOARD OF DIRECTORS

Kazuhiro Kojima

—
Board Director
Senior Executive Officer
Chief Financial Officer

Takashi Konosu

—
Board Director
Senior Executive Officer
Head of Toy Business HQ

Shiryo Okuaki

—
Board Director



Kantaro Tomiyama

—
President & CEO

Harold George Meij

—
Representative Director &
Chief Operating Officer

Takashi Yamamoto

—
Board Director (outside)

Jun Tsusaka

—
Board Director (outside)

Yoichi Tamagawa

—
Board Director (outside)



Akio Ishida

—
Board Director (outside)

Kakuei Miyagi

—
Board Director (outside)

PROFILE (BOARD OF DIRECTORS / AUDIT & SUPERVISORY BOARD MEMBERS)

BOARD OF DIRECTORS

Kantarō Tomiyama
Jul. 1982 Joined the Company
Jun. 2000 President and CEO (to present)

Harold George Meij
Mar. 2014 Management Advisor
Apr. 2014 Chief Operating Officer & Head of Global Business HQ
Jun. 2014 Representative Director; Chief Operating Officer; Head of Global Business HQ (to present)

Kazuhiro Kojima
Jun. 2009 Board Director (outside) of the Company
Jun. 2013 Board Director; Senior Executive Officer; CFO; Head of Corporate Administrations; Head of Internal Control & Audit Group (to present)

Takashi Konosu
Apr. 1976 Joined the Company
Jun. 2013 Board Director; Senior Executive Officer; Head of Toy Business HQ (to present)

Shiryō Okuaki
Sep. 1994 Joined the Company
Jun. 2013 Board Director of the Company (to present)

Akiyo Ishida
Mar. 2001 Vice Chairman of Merrill Lynch Japan Securities Company, Limited
Jun. 2006 Japan Vice Chairman of TPG Capital Co., Ltd.
Jun. 2007 Board Director (outside) of the Company (to present)
May 2012 Representative Trustee of Joint Corporation Co., LTD., and Joint Residential Fudosan
Dec. 2012 Chief Executive Officer of Joint Corporation Co., LTD. (to present)

Kakuei Miyagi
Jun. 1997 Director; Head of Corporate Secretariat of The Sakura Bank, Limited (currently Sumitomo Mitsui Banking Corporation)
Jun. 2001 Managing Director; Senior Executive Officer; General Manager of Tokyo Corporate Sales Division III of Sumitomo Mitsui Banking Corporation
Jun. 2002 President and Representative Director of Yoei Holding Co., Ltd.; Director and Vice President of Yoei Housing (currently Yoei Co., Ltd.)
Jun. 2004 President and Representative Director of Yoei Holding Co., Ltd.; President and Representative Director of Yoei Housing (currently Yoei Co., Ltd.)
Jun. 2008 Outside Corporate Auditor of Mitsui Mining & Smelting Co., Ltd. (currently Nippon Coke & Engineering Co., Ltd.)
Jun. 2009 Board Director (outside) of the Company (to present)

Takashi Yamamoto
Apr. 1993 Joined Japan Development Bank (currently Development Bank of Japan Inc.)

Jul. 2007 Joined Mitsubishi Corporation
Sep. 2011 Director of Marunouchi Capital Co., Ltd.
Apr. 2012 Senior Director of Marunouchi Capital Co., Ltd. (to present)
Jun. 2012 Board Director (outside) of the Company (to present)

Jun Tsusaka
Sep. 1988 Vice President of Goldman Sachs & Co.
Jan. 1995 Managing Partner of Stenbeck Group Family Office
Apr. 2004 Chairman and CEO of GAB Robins, Inc.

Jun. 2006 Japan Head of TPG Capital Co., Ltd.
Jun. 2007 Board Director (outside) of the Company
May 2012 Outside Director of Joint Corporation Co., LTD. (to present); Outside Director of Joint Residential Fudosan (to present)

Jan. 2013 Chairman and Representative Director of AVON PRODUCTS Co., Ltd. (to present)
Mar. 2013 Representative Director of TPG Capital Co., Ltd. (to present)
Jun. 2013 Board Director (outside) of the Company (to present)
Jan. 2014 Chairman of Board Director of AVON PRODUCTS Co., Ltd. (to present)

Yoichi Tamagawa
Apr. 1988 Joined Mitsubishi Corporation
Jul. 2012 Managing Director of Marunouchi Capital Co., Ltd. (to present)
Jun. 2013 Board Director (outside) of the Company (to present)
Sep. 2013 Board Director (outside) of JOYFUL HONDA Co., Ltd. (to present)

AUDIT & SUPERVISORY BOARD MEMBERS

Takeichi Nozawa
Jun. 1996 Corporate Auditor of Takara Co., Ltd.
Jun. 1999 Director; Head of Corporate Administration and Finance of Takara Co., Ltd.
Jun. 2001 Corporate Auditor of Takara Co., Ltd.
Mar. 2006 Audit & Supervisory Board Member of the Company (to present)

Tsunekazu Umeda
Mar. 1974 Registered as Certified Public Accountant
Sep. 1987 Senior Partner of Arthur Andersen and Eiwa Audit Corporation (currently KPMG AZSA LLC.)
Apr. 1995 Opened Umeda Certified Public Accountant Office (to present)
Jun. 1995 Director and Vice President of Nihon Kaiheiki Ind. Co., Ltd. (currently NKK SWITCHES CO., LTD.)

Jan. 1999 Outside Corporate Auditor of H.I.S. Co., Ltd. (to present)

Jun. 2000 Outside Corporate Auditor of HABA Laboratories, Inc. (to present)

Jun. 2000 Audit & Supervisory Board Member (outside) of the Company (to present)

Jun. 2007 Outside Corporate Auditor of Sawada Holdings Co., Ltd. (to present)

Jun. 2010 Outside Director of Suzuden Corporation (to present)

Jun Nogami
Oct. 1985 Joined Nogami Tadashi Tax Accountant Office
Jun. 1991 Certified Tax Accountant and Opened Nogami Jun Tax Accountant Office (to present)

Jun. 2003 Outside Corporate Auditor of Takara Co., Ltd.

Mar. 2006 Audit & Supervisory Board Member (outside) of the Company (to present)

Aug. 2012 Outside Director of Network Co., Ltd. (to present)

Shigeyuki Mito
Apr. 1989 Registered as Attorney at Law of Dai-Ichi Tokyo Bar Association
Oct. 1990 Participated in Establishment of TMI Associates

Apr. 1999 Partner of TMI Associates (to present)

Jun. 2002 Outside Corporate Auditor of Takara Co., Ltd.

Dec. 2002 Outside Corporate Auditor of TYO Inc.

Mar. 2006 Audit & Supervisory Board Member (outside) of the Company (to present)

Apr. 2006 Instructor of Waseda University Graduate School of Sport Sciences (to present)

May 2006 Outside Corporate Auditor of Broccoli Co., Ltd. (to present)

Jun. 2006 Outside Corporate Auditor of Yoshimoto Kogyo Co., Ltd. (to present)

Jan. 2010 Director of Shonan Bellmare Co., Ltd. (to present)

Dec. 2013 Instructor of University of Tsukuba Graduate School of Business Sciences (Business Law) (to present)

Toshi Yoshinari
Apr. 1988 Registered as Attorney at Law of Tokyo Bar Association
Apr. 1988 Joined Yamamoto Eisoku Law Office

Apr. 1991 Established Yoshinari / Shirouchi Law Office (currently Akatsuki Law Office) (to present)

Jun. 1992 Audit & Supervisory Board Member (outside) of the Company (to present)

Dec. 2006 Outside Corporate Auditor of Fuhrmeister Electronics Co., Ltd. (to present)

(As of June 26, 2014)

AUDIT & SUPERVISORY BOARD MEMBERS

(As of June 26, 2014)

Jun Nogami

Audit & Supervisory
Board Member (outside)

Shigeyuki Mito

Audit & Supervisory
Board Member (outside)

Toshi Yoshinari

Audit & Supervisory
Board Member (outside)



Takeichi Nozawa

Audit & Supervisory
Board Member

Tsunekazu Umeda

Audit & Supervisory
Board Member (outside)